

Quality End of Life Care in the Critical Care Setting

BACCN Conference,
Edinburgh, 2019



**Belfast Health and
Social Care Trust**

caring supporting improving together

S/N Laura McMaster

Dr Dominic Trainor, Sr Jackie Adams, CN
Paul Caddell, CNS Pamela Oakes,
Pharmacist David Keane, Dr Paul Glover,
Dr Rachel Irwin, LN Jane Sheridan, Dr
Una St Ledger

Regional Intensive Care Unit
Royal Victoria Hospital
Belfast Health & Social Care Trust

Introduction



Background into End Of Life Care in RVH RICU



Baseline staff questionnaire



Multidisciplinary Focus Group



Staff Survey



Areas identified for improvement



Implementation of changes



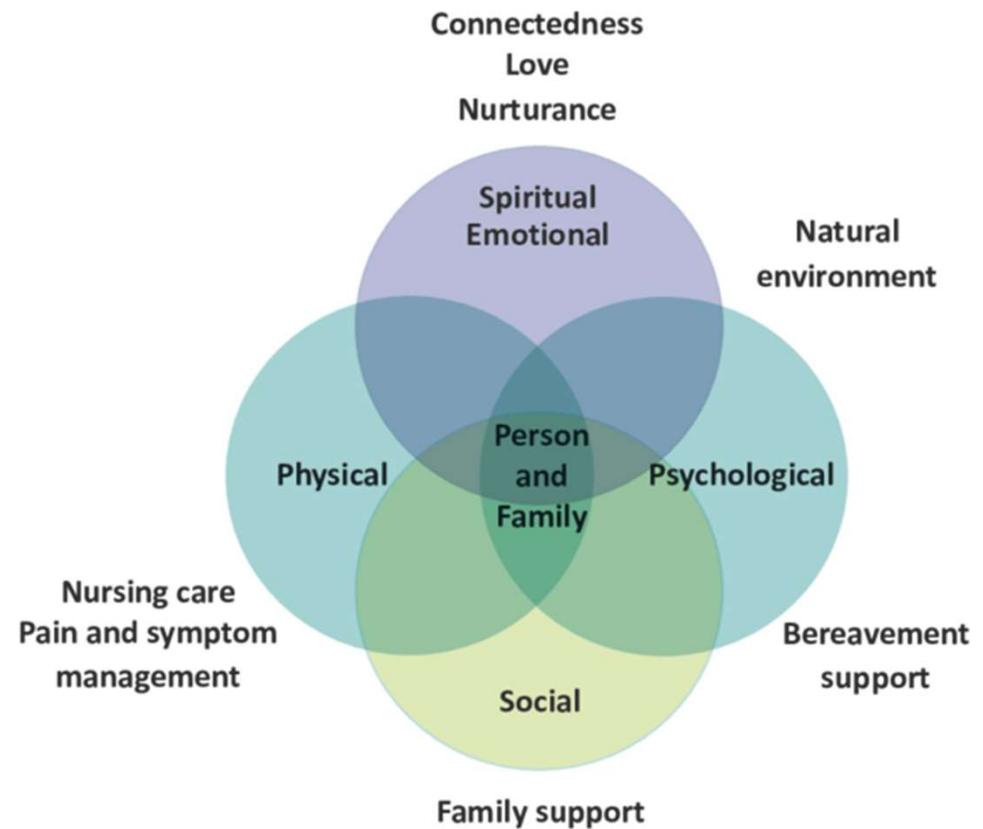
Analysis of data

Goal

Aim to improve:

- End of Life Care processes
- Staff support
- MDT Communication & knowledge

Our intent was to learn about palliative care processes to inform practical critical care guidelines to enable person-centred holistic End of Life Care.



Yalden et al., 2013

Background



Living Matters, Dying Matters (2010); GMC guidance (2010); NICE Quality Standard (2011)

Limited guidance – nothing directly relating to challenges specific to complexity of critical care environment



At a local level, RICU was Consultant led in End of Life Care

Different Consultants on different days, lack of continuity, inconsistency



No Palliative Care input

Was not embedded into the Unit

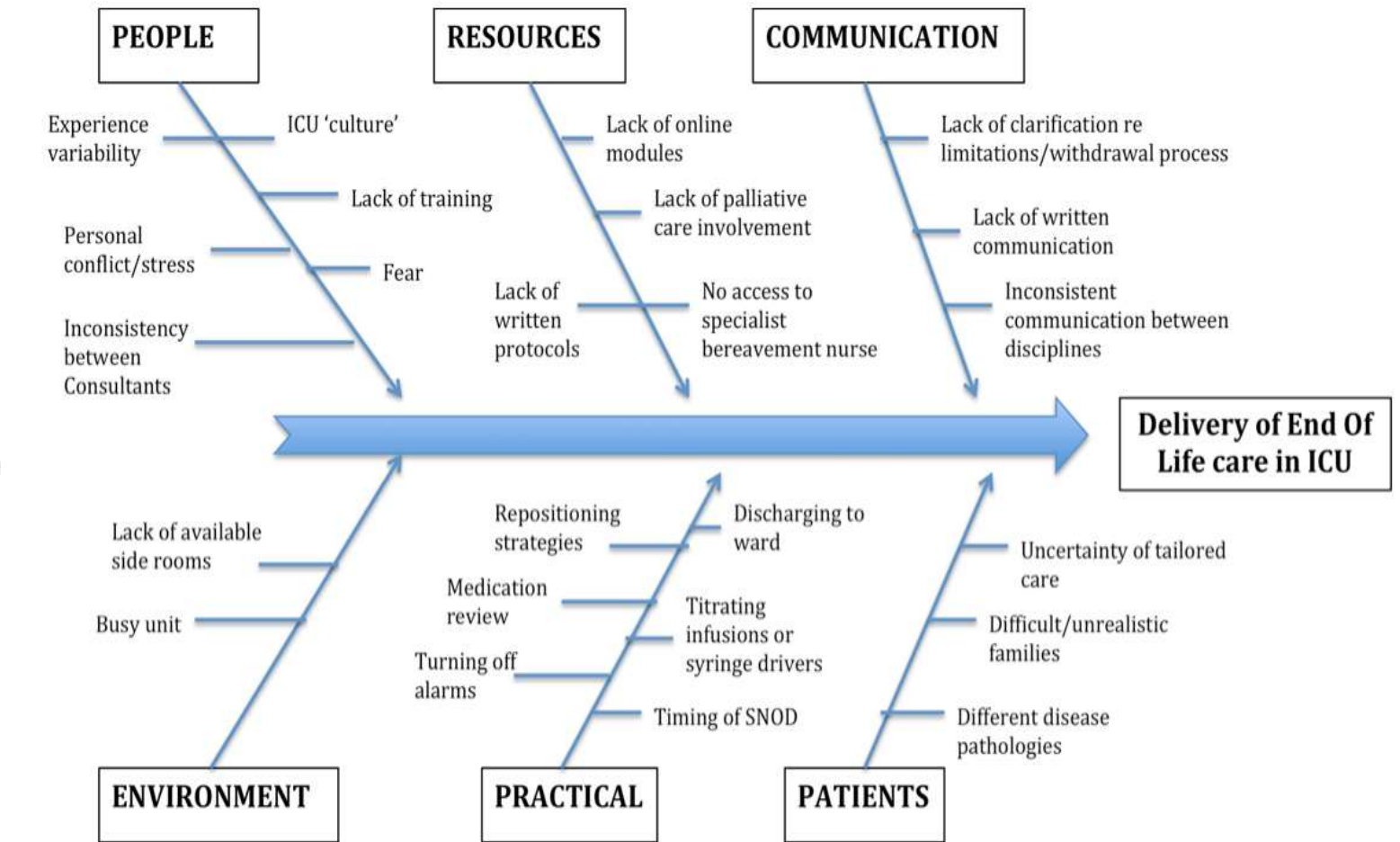


Occasions of distress and frustration within the multidisciplinary team

Poor communication, lack of planning, knowledge and understanding

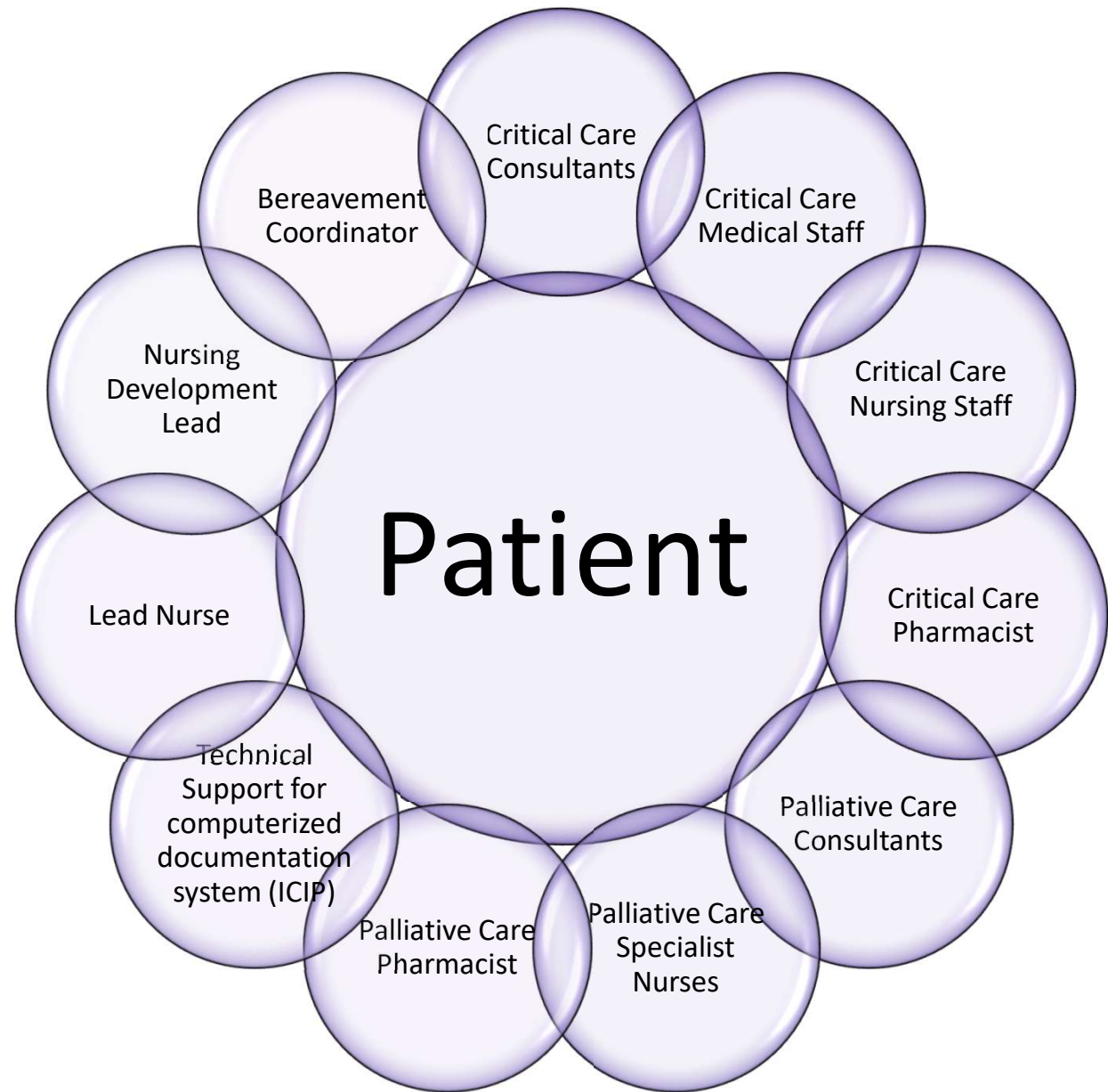
METHOD

1. Fishbone Diagram: factors impacting delivery of End Of Life Care



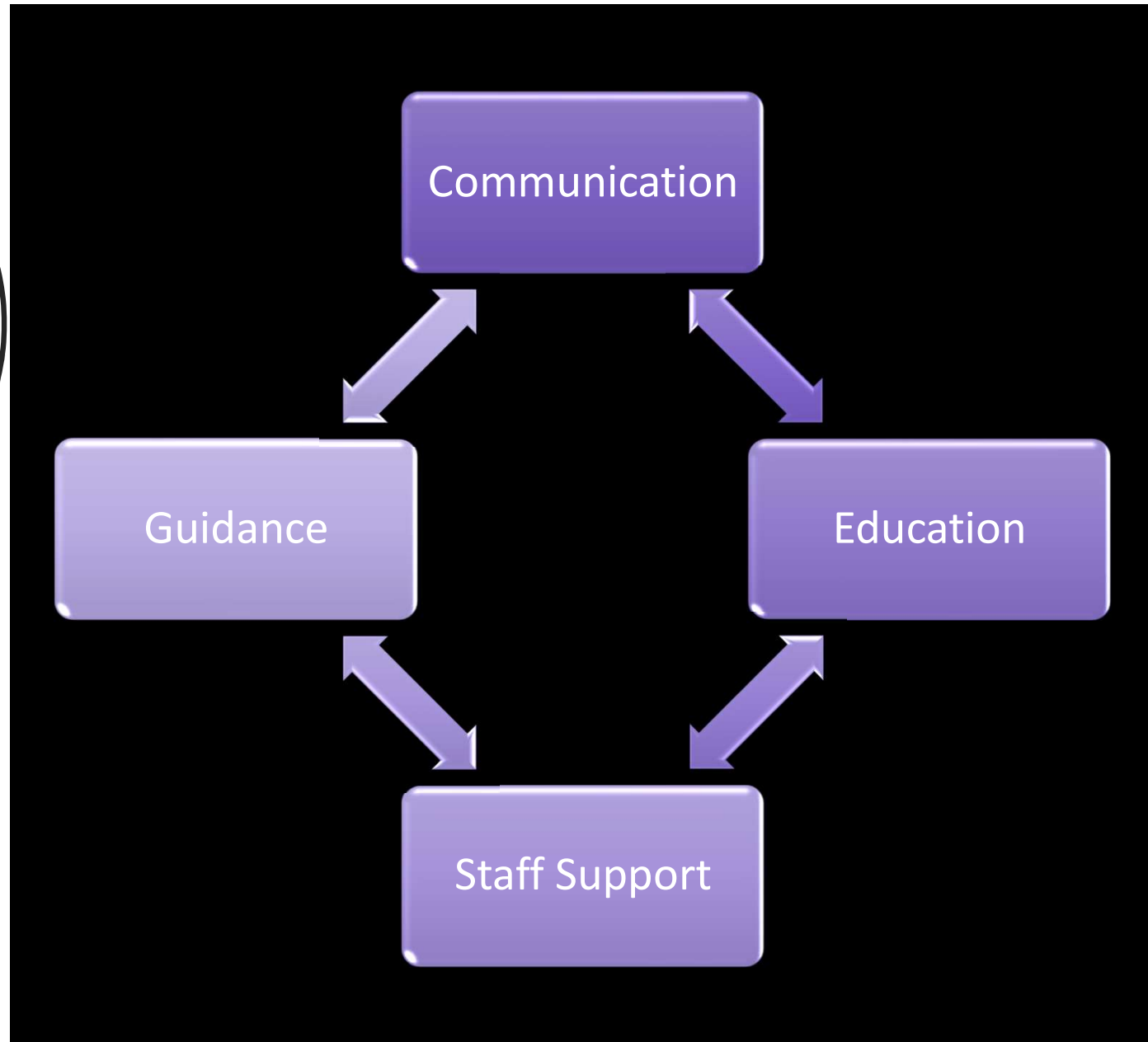
METHOD

2. Multi-disciplinary Focus Group





- Met on multiple occasions to discuss elements raised in the fishbone diagram
- **Four core themes** emerged on which to focus our improvement work...



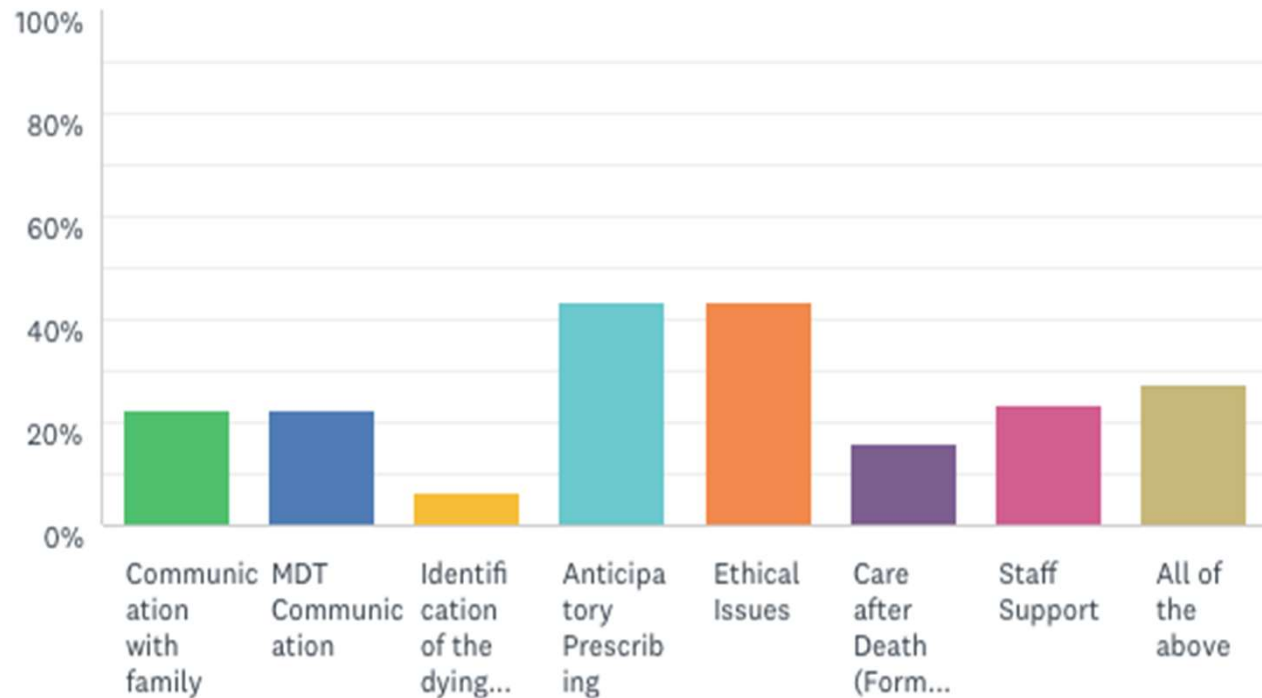
METHOD

3. End of Life,
Critical Care;
Staff Survey
Monkey (2018)

N= 76 Responses (out of 180 staff)
grouped and themed within the
following categories derived from
the fishbone diagram.

Survey results highlighted a desire
for further learning.

Categorised learning requests in End of Life Care



METHOD

3. End of Life,
Critical Care;
Staff Survey
Monkey (2018)

Do you have any areas of concern regarding End Of Life Care in critical care?

Yes every consultant
decides on different
methods of withdrawal

Management of
symptoms whilst dying

The plan of care It
was not clear
when to start
withdrawal and
how and at what
rate to start
medication to
provide comfort

A page with options
and guidelines would
be helpful

Withdrawing care,
Communication
with family.
Last offices

When a patient
is aware that
they will not
survive and the
decision is to
withdraw
treatment

Sometimes there isn't
enough time to debrief,
sometimes it would be
helpful to have someone to
chat it over with

Would prefer written
plan by medical staff in
relation to withdrawal of
treatment

Traumatic death and
family disagreement for
withdrawal of care

Guidance

Education



Critical care specific End of Life/palliative care education session developed, focusing on categories highlighted in the survey monkey.



Delivered to n=180 nursing staff across 3 ICU sites within the Belfast Trust.



A critical care consultant developed and delivered education to ICU medical staff; weekly M&M meetings are open to MDT.



Other resources: 2 minute update, a teaching tool

Education



Critical Care Two Minute Update

WHAT? End of Life Care in RICU

In an effort to improve end of life care for patients, families and staff within the critical care setting, this update will provide a focus on key aspects of EOLC care in the critical care setting.

Understanding the Words



Palliative Care: Identify those who require palliative care; Forward, holistic planning; Consider MDT discussion to identify appropriate referrals. *N.B. For ward transfer, please refer the patient to the Palliative care team (MON-FRI 9-5pm); further guidance can be found in the End of Life Care document on [Sharepoint](#) under 'Ward Transfer'. It is essential to include family communications from ICIP on ward handover.*

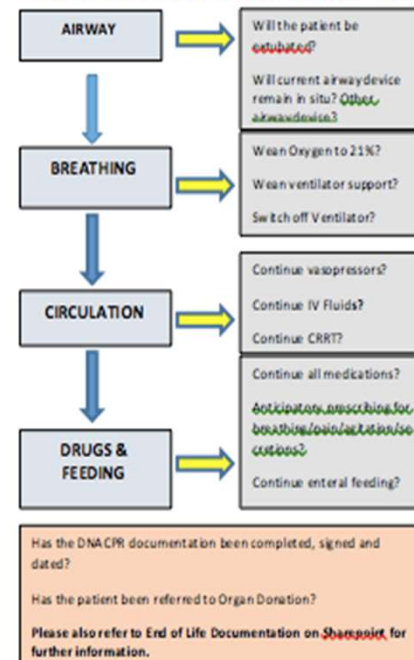
End of life care: Identify goals of care, Discuss, plan and establish and communicate plan.

N.B. Brown tape with details continues to be applied to deceased on death.

BHSCT Critical Care Two Minute Updates
Laura McMaster

So What?

PLAN ON A PAGE will be part of the end of life care pathway and has been established to aid staff in the discussion and the planning of the process of withdrawal of life saving interventions for the individual patient to which it applies. *This document was established with a teaching document to support it and is available on [Sharepoint](#) in EOLC.*



What Now?

The Belfast Trust **PALLIATIVE CARE TEAM** are involved in multidisciplinary departmental teaching sessions on a regular 6 monthly basis. Keep you eye out for further communication for the next date. All welcome! Topics will include: Communication; Issues around limits of treatment e.g. feeding/hydration/analgesia/sedation; Anticipatory prescribing / withholding unnecessary meds; Syringe drivers.

"The 'crescendo effect' of moral distress is real and dangerous. It can linger for months and years. We all have a difficult case burned into our minds." Vicki Liff

Heather Russell, the Belfast Trust **BEREAVEMENT CO-ORDINATOR**, has implemented an open door policy for staff on specified dates as communicated through the safety brief for anyone who wishes to discuss difficult deaths within RICU/HDU.

If you have been involved in the care of someone at death, sympathy cards are sent to families one month after death. These are located in the box at the back base and are available for you to sign.

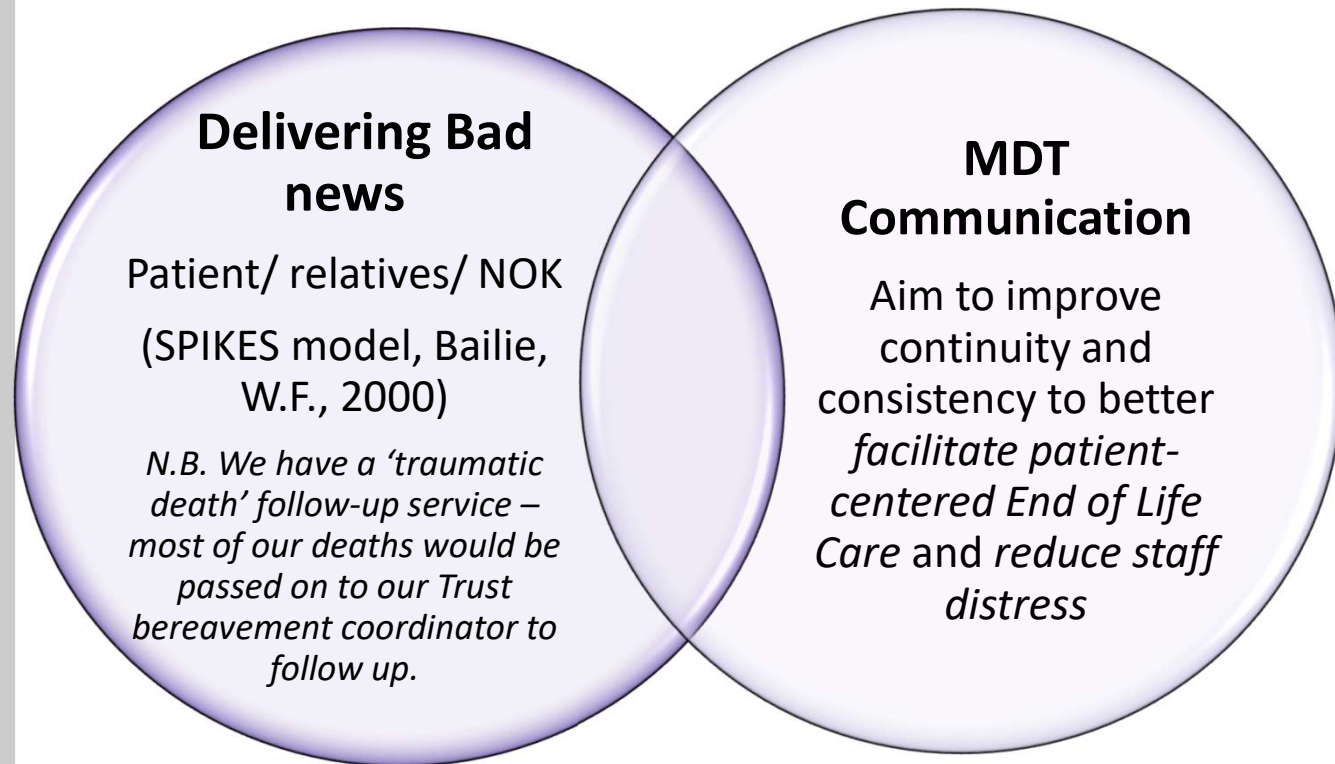
In RICU we offer palm prints and hair cuttings at the CONSENT of the patient's next of kin. However we cannot keep hair cuttings e.g. in CD cupboard for legal purposes – they must immediately be passed to NOK (equipment pack kept at back base).

"How people die remains in the memory of those who live on"

Dame Cicely Saunders (1918 - 2005)
founder of the modern hospice movement

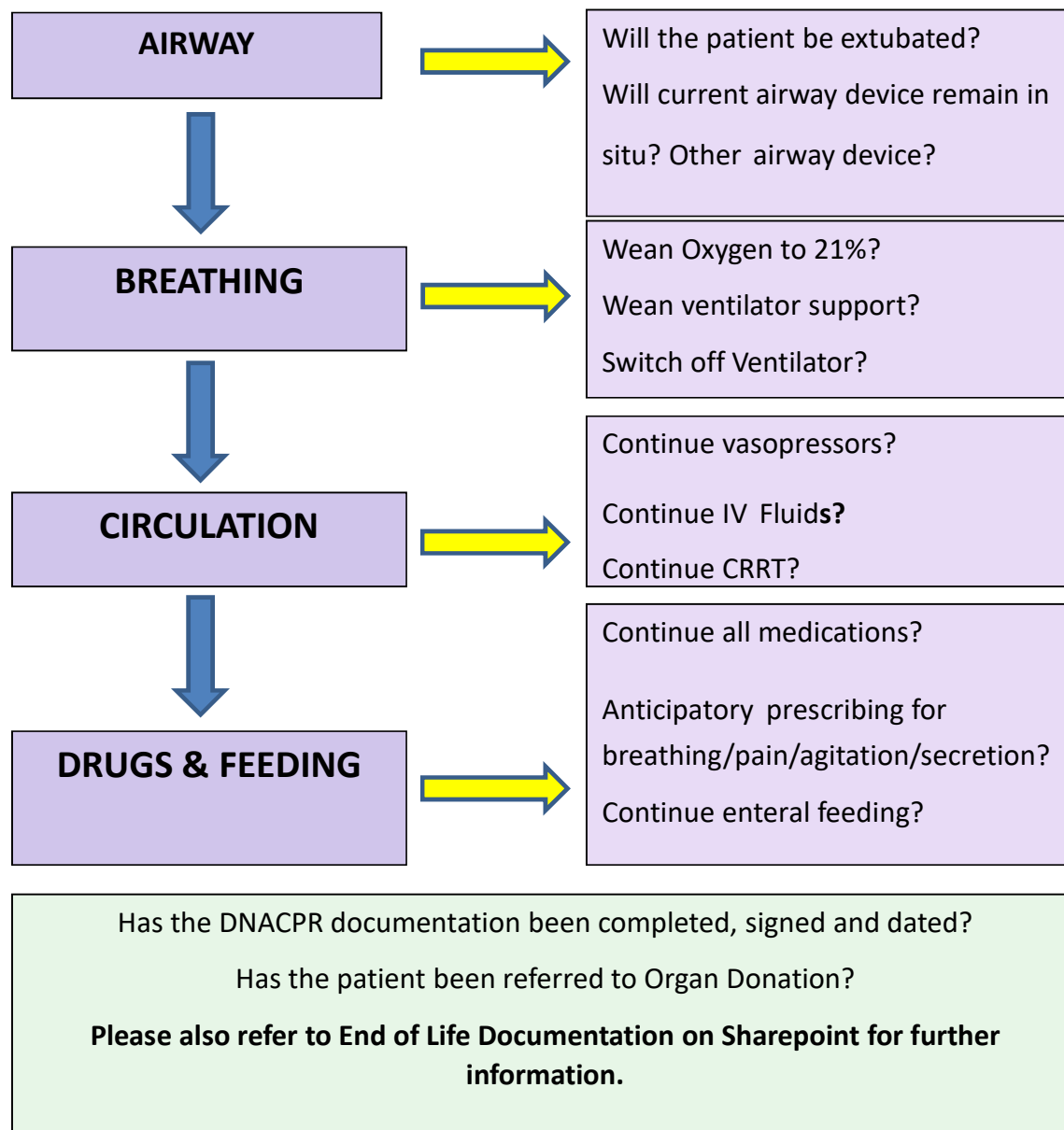
Communication

*Longer-term mortality should be collected on all patients admitted to critical care (GPICS, 2019)



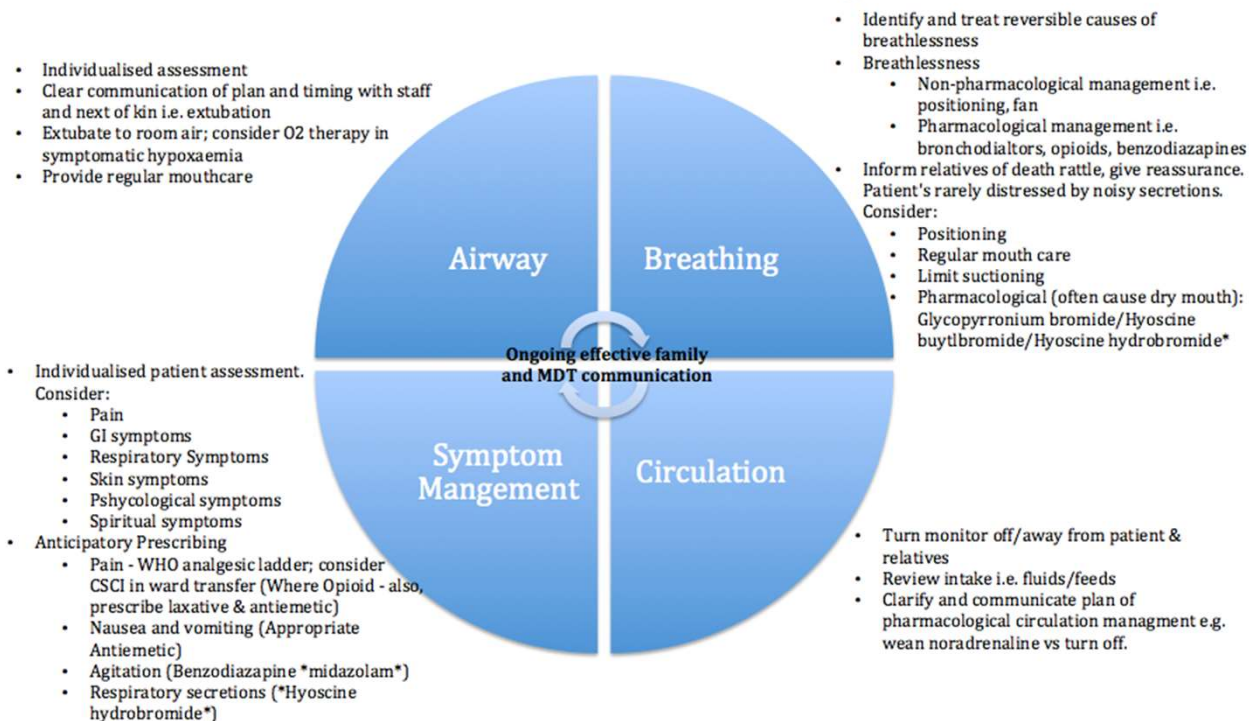
'Plan on a Page'

Developed by Dr Rachel Irwin



Guidance: Critical Care End of Life Care Standards

Considerations in withdrawal of life saving interventions






*1st line drug

Guide to symptom management:

<file:///Users/laura/Downloads/Last%20days%20of%20life%20-%20Management%20of%20symptoms%20in%20Adults.pdf>

Guidance: Anticipatory Prescribing

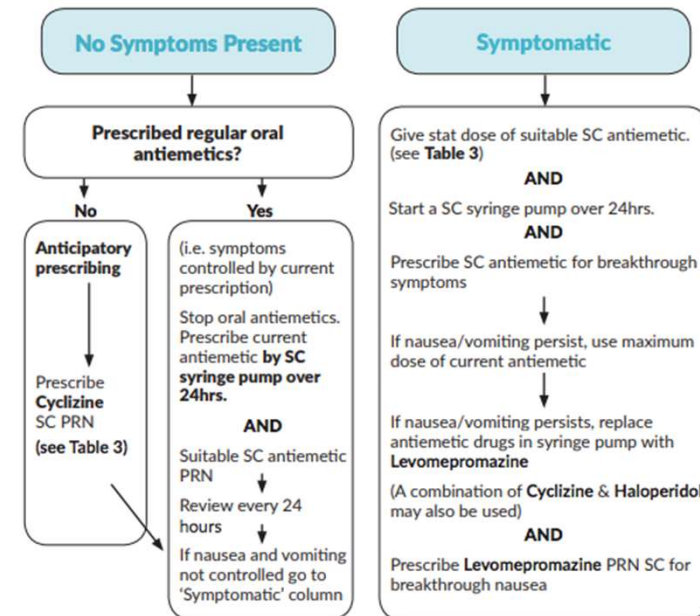




Guidance for the Management of Symptoms in Adults in the Last Days of Life

This guidance provides recommendations to healthcare professionals on managing commonly experienced symptoms at the end of life.

Updated Jan 2018 Peter Armstrong & Dr Kiran Kaur on behalf of the Regional Palliative Medicine Group (RPMG)

Nausea and Vomiting



Staff Support



Education sessions:
increase knowledge and
understanding



Support mechanisms in place in
the Trust



Resilience Training

Comparative Staff Surveys

Initial Survey (n=76 responses)

versus

Review Survey (n=43 responses)



Awareness of updates

53.94% of staff were unaware of standards updates

80% found End of Life Care teaching sessions helpful



Computerized Documentation

Comments revealed a desire for improvement in documentation

66% found it useful



Guidance

35.53% felt confident in providing End of Life Care; 100% requested further education in various topics

37% (nurses) and 31% (medical staff) requested further teaching/updates



Subcutaneous Medications

88% yes
12% no

65.12% more likely to commence following teaching session



SMALL SURVEY
RESPONSE



IN RETROSPECT,
QUESTIONS
COULD BE
BETTER
TARGETED



LIMITED
TEACHING TIME
AVAILABLE FOR
COMPLEX TOPIC

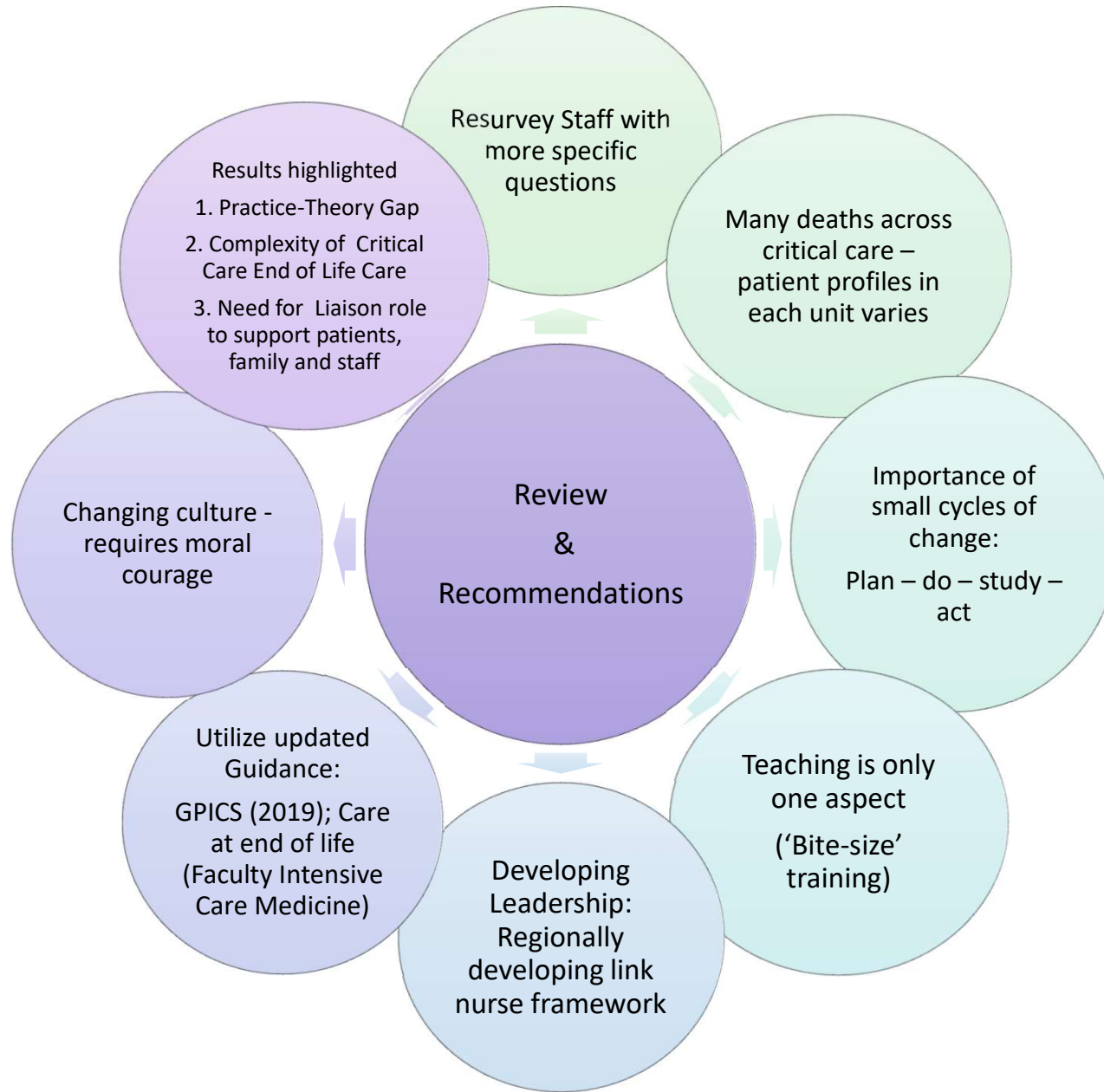


CULTURE OF THE
WORKPLACE



RESPONSE TO
CHANGE

Limitations



Conclusion

The MDT displayed moral courage in changing the culture and overcoming barriers to palliative care in critical care.

This is a process, we aim to continue to work on to best meet the challenges facing patients, their relatives and our staff.

“YOU MATTER BECAUSE YOU ARE YOU, AND YOU MATTER TO THE
END OF YOUR LIFE”

Dame Cicely Saunders

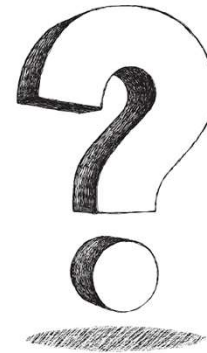
“HOW PEOPLE DIE REMAINS IN THE MEMORIES OF THOSE WHO
LIVE ON”

Dame Cicely Saunders

Thank you for listening

Contact: laura.mcmaster@belfasttrust.hscni.net

Twitter: @LauraMcM2



 **Belfast Health and
Social Care Trust**
caring supporting improving together

Baile, W.F. (2000) SPIKES--A Six-Step Protocol for Delivering Bad News: Application to the Patient with Cancer. *The Oncologist*. [Online] 5 (4), 302–311. Available from: doi:[10.1634/theoncologist.5-4-302](https://doi.org/10.1634/theoncologist.5-4-302) [Accessed: 22 August 2019].

DoH (2010) *Living Matters, Dying Matters – a palliative and end of life care strategy for adults in Northern Ireland (2010)* Department of Health. [Online]. Available from: <https://www.health-ni.gov.uk/publications/living-matters-dying-matters-strategy-2010> [Accessed: 22 August 2019].

FICM (2019) Guidelines for the Provision of Intensive Care Services V2.pdf. [Online]. Available from: <https://www.ficm.ac.uk/sites/default/files/gpics-v2.pdf> [Accessed: 22 August 2019].

General Medical Council (2010) *Treatment and care towards the end of life* [Online]. Available from: [http://www.gmc-uk.org/Treatment and care towards the end of life English 1015.pdf](http://www.gmc-uk.org/Treatment_and_care_towards_the_end_of_life_English_1015.pdf) [48902105.pdf](https://www.gmc-uk.org/Treatment_and_care_towards_the_end_of_life_English_48902105.pdf) [Accessed: 13 October 2017].

National Institute for Health and Care Excellence (ed.) (2011) *End of Life care for adults*. [Online]. Available from: <https://www.nice.org.uk/guidance/qs13/chapter/development-sources>

National Institute for Health and Care Excellence (ed.) (2017) *Care of dying adults in the last days of life*. [Online]. Available from: https://www.nice.org.uk/guidance/qs144?utm_source=eshot&utm_medium=email&utm_campaign=W-398030HCC

Regional Palliative Medicine Group (2018) *Guidance for the Management of Symptoms in Adults in the Last Days of Life*. RPMG.[Online]. Available from: http://www.professionalpalliativehub.com/sites/default/files/RPMG%20End%20of%20Life%20Guidance%202018_0.pdf [Accessed: 7 March 2018].

Yalden, J., McCormack, B., O' Connor, M. & Hardy, S.(2013) Transforming end of life care using practice development: an arts-informed approach in residential aged care. *International Practice Development Journal*. [Online] Available from: [https://www.researchgate.net/publication/270887960 Transforming end of life care using practice development an artsinformed approach in residential aged care](https://www.researchgate.net/publication/270887960_Transforming_end_of_life_care_using_practice_development_an_artsinformed_approach_in_residential_aged_care) [Accessed: 3 Sept 2019].

References